



## EXCELLENCE IN LEADERSHIP?

(To be considered in conjunction with the case, “In Pursuit of Excellence.”)

Divide into groups: half in favor of keeping the Swarthmore football team; half in favor of disbanding it.

- Come up with an argument to support your position.
- Consider your opponent’s position. What issues will he point to in order to support his decision? Prepare an argument in response.

## DISCUSSION QUESTIONS:

- What makes an “excellent” leader?
- What makes a college “excellent”?
- Are excellence and ethics in conflict with one another in this example?